



EXTRAORDINARY PEOPLE. EXTRAORDINARY CARE.



Good health is a gift. *Protect it. Enhance it. Enjoy it.*



Extraordinary people. Extraordinary care.

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ED O'BRIEN, CHAIRMAN OF THE BOARD

GREGORY REPETTI, PRESIDENT, CEO

On behalf of everyone at Vail Valley Medical Center, welcome to our Annual Report to the Community. We appreciate your taking a few moments to learn about your hospital. It is important to us that you understand what we're doing to provide the health care resources our communities need to protect, enhance and enjoy our mountain lifestyle.

Every day, Vail Valley Medical Center impacts hundreds of patients' lives in very meaningful ways. Whether it's life-saving surgery, genuinely world-class orthopaedics, gentle-touch pediatrics, compassionate women's health services or leading edge cancer care, extraordinary people mean extraordinary care. And those extraordinary people work at Vail Valley Medical Center.

Welcome to *your* hospital.

Health care has changed dramatically over the past decade. You'll find Vail Valley Medical Center at the forefront of those changes. We've grown to become a true regional health care resource with facilities, services and programs that no longer fit the stereotype of a rural inpatient hospital.

In fact, patients from around the world travel to Vail to receive Orthopaedic Sports Medicine care. Cancer patients from throughout the Central Rockies choose our Shaw Regional Cancer Center to receive treatment in their most critical time of need. Our emergency and trauma services are among Colorado's most respected. Controlling and managing health care costs, our Occupational Medicine Program helps employees return to work quickly and safely. As you can see, from birthing to home health care and hospice, we've grown to provide whole life health care services.

In these dynamic times, we are constantly striving to improve the depth and quality of care we deliver. We are committed to creating a new health care experience at Vail Valley Medical Center—an experience that sets a standard of care that becomes the benchmark to which others compare themselves.

At the heart of Vail Valley Medical Center you'll find the extraordinary people who work here. Because of them, we believe our vision of a new health care experience will become a reality. *Extraordinary people. Extraordinary care.*

GREGORY REPETTI, PRESIDENT, CEO

ED O'BRIEN, CHAIRMAN OF THE BOARD

An *Extraordinary, Comprehensive* Regional Hospital.

Vail. To a skier, it's Mecca. To the residents who enjoy the exceptional lifestyle the Central Rockies offer, it's home.

Consistently ranked among the leading resort destinations in the world, Vail attracts the best of the best—and among them, a special group of health care professionals who seek our unique mountain lifestyle. Stressing patient safety and featuring world-class service, their purpose is to provide the highest quality of health and medical care. This extraordinary group of people makes Vail Valley Medical Center the outstanding health care provider that it is today.

Founded in 1962, Vail Valley Medical Center is a private, not-for-profit comprehensive regional hospital designated by the State of Colorado as a Level III Trauma Center. As one of the leading health care organizations in Colorado, Vail Valley Medical Center offers all-inclusive medical services through a vast network spanning Eagle and Summit counties.

From the Eisenhower Tunnel to Glenwood Canyon you'll find Vail Valley Medical Center physicians and convenient services and facilities—all close to home. We're committed to the families we serve throughout the entire region; when it's your family's health, count on Vail Valley Medical Center.



CHIP WOODLAND, MD
MEDICAL DIRECTOR,
EMERGENCY PHYSICIAN

JASON MOORE
PHYSICIAN ASSISTANT

Few things have a greater impact on the quality of our lives than our health. At Vail Valley Medical Center, we see that reality play out in the lives of our patients every day. In a time when people are searching for meaningful work, we have the honor to serve others in their time of need and to improve the health of our communities into the future.

From the beginning, Vail Valley Medical Center's mission has been simple: to make exceptional health care accessible throughout the mountain communities we serve. Over the years, we have grown along with our communities providing regional health care services throughout Eagle and Summit counties.



An *Extraordinary* mission.

Crucial to our success has been generous community-benefactor support. Combined with our commitment to recruiting the best health care professionals and maintaining the highest quality of medical technology, your support has allowed Vail Valley Medical Center to excel in clinical practice.

Not content to rest on these accomplishments, we are constantly driven to add value to our community by creating convenient, patient-focused access to extraordinary health care. We have an ongoing commitment to provide the most complete level of health care service available in the Central Rockies, so our families, friends and neighbors can receive the care they need when and where they need it, close to home.

OUR MISSION IS SIMPLE: TO MAKE EXCEPTIONAL HEALTH CARE ACCESSIBLE THROUGHOUT THE MOUNTAIN COMMUNITIES WE SERVE.





Home to the world renowned

Steadman Hawkins Clinic, Howard Head Sports Medicine Centers and Vail-Summit Orthopaedics, Vail Valley Medical Center is widely recognized for our genuinely world-class orthopaedics and sports medicine practices.

Whether we're treating elite athletes, weekend warriors or the next-door neighbor, we have earned a reputation for excellence in surgical and medical orthopaedic practice.

and innovative medical and surgical techniques to diagnose, treat and help our patients recover from their injury or disease.

Crucial to the healing process, is the expertise of our Howard Head Sports Medicine physical therapists. Stressing minimal recovery time and maximum performance, they work closely with our orthopaedic surgeons to customize care to meet each patient's unique needs. Based on continuous research and years of experience

together, they have developed innovative methods for treating injuries and enhancing performance that set the international standard in orthopaedic sports medicine.

Our long-term success is the direct result of our collaboration with the nation's top orthopaedic surgeons, our innovative approach to rehabilitation, a commitment to research and years of hands-on experience. The local benefit of our success is in having that world-class expertise close to home.

World Renowned *Orthopaedics and Sports Medicine.*

We are extremely proud to have some of the most respected and experienced physicians in the field of orthopaedic surgery and sports medicine on our medical staff. Together, we foster and utilize progressive clinical research programs, cutting-edge imaging technologies



CONSISTENTLY AT THE FOREFRONT OF PERFORMANCE AND REHABILITATIVE PROGRESS, OUR HOWARD HEAD SPORTS MEDICINE CENTERS ARE ALSO CONVENIENT—WITH SEVEN FACILITIES ACROSS SUMMIT AND EAGLE COUNTIES.



WHEN AN INJURY KEEPS YOU FROM DOING WHAT YOU WANT TO DO, OUR PHYSICIANS AND THERAPISTS WORK HARD TO GET YOU BACK ON YOUR FEET AS QUICKLY AS POSSIBLE BY PROVIDING YOU WITH A CUSTOMIZED TREATMENT PLAN OF THE HIGHEST QUALITY.

Steadman Hawkins Clinic:

A Passion for Healing.

It is no secret that elite athletes

from around the world come to Vail for orthopaedic sports medicine care. The driving force behind that fact is the unique partnership between Vail Valley Medical Center and the Steadman Hawkins Clinic and Research Foundation.

Dr. Richard Steadman remains the inspiration for what has arguably become the premier orthopaedic sports medicine clinic in the world. This past year, the American Orthopaedic Society for Sports Medicine awarded Dr. Steadman the 2005 Mr. Sports Medicine Award, one of highest awards in the field.

Understanding and enlisting the body's ability to heal itself has been at the core of Dr. Steadman's innovative surgical and rehabilitation techniques, earning him international acclaim and making him the foremost knee surgeon among elite athletes around the world.

Dr. Steadman's Microfracture Technique, for example, is now accepted as the treatment of choice for knee cartilage injury. The Healing Response, another of Dr. Steadman's innovations, serves as an alternative to anterior cruciate ligament (ACL) reconstruction in the knee. By avoiding a more invasive procedure and maximizing the body's natural healing

mechanisms, Dr. Steadman's innovations reduce recovery time and lead to more satisfying, performance-based outcomes.

While knees remain the cornerstone of Dr. Steadman's practice, the Steadman Hawkins Clinic includes leading specialists covering virtually every orthopaedic discipline. Each of these physicians is recognized as an innovator and pioneer in their respective fields with patients that include athletes from around the world—from every sport and professional sports league.

Dr. Steadman acknowledges the satisfaction of helping an elite athlete continue to compete after others predict the end of a career. His passion, however, is combating the long-term effects of injury and resulting arthritis. Being able to affect millions of people's lives through procedures and ideas that keep them active over their lifetimes fuels his passion.

At the heart of the Steadman Hawkins Clinic's success is the Steadman Hawkins Research Foundation. One of the largest independent orthopaedic research institutes in the world, the foundation has profoundly influenced the practice of orthopaedics—from diagnosis to rehabilitation—leading to exciting advances in surgical techniques and rehabilitation methods that are used by orthopaedists worldwide.

HEALING IS A TEAM EFFORT.

Central to the Steadman Hawkins approach is the fundamental belief that physical rehabilitation is an integral part of successful recovery, whether it is the primary treatment or it follows a surgical procedure to enhance the healing process. Dr. Steadman is quick to point out that innovative procedures are only half of the formula for successful recovery. He credits the Howard Head Sports Medicine Centers' physical therapists with the other half.



CENTRAL TO THE STEADMAN HAWKINS CLINIC APPROACH IS A COLLABORATIVE PARTNERSHIP WITH OUR HOWARD HEAD SPORTS MEDICINE CLINICS.

"I GENUINELY BELIEVE THAT WHAT WE HAVE ACCOMPLISHED IS A REFLECTION OF A TEAM EFFORT BETWEEN OUR CLINIC, OUR RESEARCH FOUNDATION, VAIL VALLEY MEDICAL CENTER, THE HOWARD HEAD SPORTS MEDICINE CENTERS AND THE VAIL COMMUNITY."

RICHARD STEADMAN, MD
ORTHOPAEDIC SURGEON & INNOVATOR
STEADMAN HAWKINS CLINIC

THE STEADMAN HAWKINS TEAM INCLUDES HIP SPECIALIST DR. MARC J. PHILIPPON; SHOULDER AND KNEE SPECIALIST DR. PETER J. MILLET; SHOULDER AND KNEE SPECIALIST DR. WILLIAM STERRETT; UPPER EXTREMITY SPECIALIST (HAND, WRIST, ELBOW) DR. RANDY VIOLA; BACK SPECIALIST DR. DONALD S. CORENMAN; SHOULDER, KNEE AND ELBOW SPECIALIST DR. TOM HACKETT; AND SPINAL PHYSICAL MEDICINE REHABILITATION SPECIALIST DR. DAVID C. KARLI.



Emergency Medicine and Trauma Surgery are crucial areas of strength at Vail Valley Medical Center. We know that when time is of the essence—an accident on the interstate, a lost hiker suffering from exposure, or a vacationer in the grips of a heart attack—experience makes a difference. Our emergency trauma teams are prepared to handle all levels of emergency medical care, stabilization, surgical intervention and transfer. Around the clock. 365 days a year.

Led by emergency physicians and trauma surgeons who are accomplished and respected in their fields, we provide a level and volume of care more common to larger metropolitan centers. And because this level of care requires a significant investment in physician specialists, technology and facilities, it strengthens our entire system.

Supporting our emergency and trauma capabilities are specialists in Orthopaedics, Urology, Cardiology, Ear, Nose and Throat,



When seconds matter, *Experience Counts.*

Providing the only Certified Level III Trauma Center within Eagle, Summit, Lake, Grand and Routt counties is an important responsibility that we take very seriously. To be the best when people need us most, we are committed to combining experienced emergency and trauma surgery teams with advanced diagnostic resources and strong intensive and inpatient care services.

Anesthesiology, Oral and Maxillofacial Surgery, Infectious Disease, Plastic and Reconstructive Surgery, Family Practice, Radiology, Internal Medicine, Obstetrics and Gynecology and Pediatrics—capabilities that are unusual for a hospital of our size and location.

While prevention and managing risk are always the best choices to avoid traumatic emergencies, sometimes accidents happen. And when people need us most, we're prepared and equipped to handle all levels of emergency medical care, around the clock.

NEW TELEMEDICINE PROGRAM IMPROVES STROKE CARE IN THE MOUNTAINS.

When a patient suffers a stroke, time is crucial. Vail Valley Medical Center is participating in a new program that allows stroke specialists to examine stroke victims and consult with our emergency physicians remotely.

Located in our emergency department, the online technology provides doctors in Vail with the specialized support to make critical early diagnosis and treatment decisions in a matter of minutes—overcoming the hurdles of time and distance that can sometimes mean the difference between life or death.

This pioneering program involves a close working relationship between Vail Valley Medical Center, Swedish Medical Center in Englewood, CO, and the Colorado Neurological Institute in Denver. Using a powerful video camera, a computer and an Internet connection, the technology enables a stroke specialist in Denver to read vital signs on bedside computers, talk with the patient in real time and even examine the pupils of their eyes.

In all, this innovative technology enables faster, more responsive diagnosis and care, and as a result, improved patient outcomes.



REGINALD FRANCIOSE, MD
JASON MOORE, PA
JAMES DOWNEY, MD
ANDREW LAWRENCE, MD

LED BY EMERGENCY PHYSICIANS AND TRAUMA SURGEONS WHO ARE ACCOMPLISHED AND RESPECTED IN THEIR FIELDS, WE PROVIDE A LEVEL AND VOLUME OF CARE MORE COMMON TO LARGER METROPOLITAN CENTERS.



Good employee health is good business. Vail Valley Medical Center is the leading provider of occupational health and workers' compensation services in the Central Rockies. We also have the largest network of workers' compensation injury treatment providers, serving Eagle and Summit county employers with convenient access to quality occupational medicine clinics.

In addition to the treatment of work-related injuries and illnesses, Vail Valley Medical Center offers a complete range of proactive health services, designed to reduce health and safety costs through prevention and management programs.

With all of our occupational health services, the goal is the same: to provide high-quality care so that people can return to work and a productive life as quickly as medically indicated.



GOOD EMPLOYEE HEALTH IS GOOD BUSINESS. INCREASE PRODUCTIVITY AND DECREASE MISSED WORK TIME WITH A PROACTIVE HEALTH AND SAFETY MANAGEMENT PROGRAM THAT BRINGS IMMEDIATE, QUANTIFIABLE RETURNS TO YOUR BOTTOM LINE.

Occupational Health: *Working* for the *Workforce* 24 Hours-a-Day.

Our three-step approach allows for quick diagnosis and treatment through aggressive rehabilitation, providing a fast, healthy and safe return to the work environment. This approach includes:

- Promoting a strong "return to work" philosophy through our clinical programs.
- Identifying environmental causes of work-related conditions and related interventions to minimize the probability of recurring issues.
- Working with employers to develop health and safety programs that create a culture of safety.

Our customized and cost-effective health services are tailored to fit the specific needs of each employer. With seven locations in Eagle and Summit counties, we can provide the following services quickly and efficiently:

- Workers' Compensation Injury Treatment
- Case Management for Injured Employees
- Physicals
- Drug Screenings
- Audiometric (Hearing) Screening
- Physical Therapy
- Pulmonary Function Testing
- Immunizations
- Work Site Health Promotion Programs

REDUCING THE COST OF WORKERS' COMPENSATION

It's a fact: 25 percent of the typical company's operating budget is devoted to health care expenditures. And that's not just workers' compensation claims and health insurance. Decreased productivity and lost work time are significant cost items for every business. That's why good employee health is good business and why a proactive health and safety management program brings immediate, quantifiable returns to your bottom line. Although employers are required by law to protect the health and safety of employees, they also recognize that good health is good business. A well-designed occupational health and safety program provides a framework for compliance with federal, state and local regulations. In addition, it can result in significant cost savings, increased productivity, decreased lost work time and improved employee morale.

J. RANDALL BURRIS, MD
MEDICAL DIRECTOR OF COMPREHENSIVE
OCCUPATIONAL HEALTH PROGRAM

HEATHER GILMARTIN,
NURSE PRACTITIONER





CHILDBIRTH AND PARENTING CLASSES: BECAUSE WE RECOGNIZE THAT PARENTING BEGINS LONG BEFORE DELIVERY, WE OFFER SUPPORT, INFORMATION AND EXTENSIVE PROGRAMS FOR PRENATAL, CHILDBIRTH, NEONATAL AND EARLY CHILDHOOD EDUCATION SO YOUR FAMILY CAN BEGIN LIFE TOGETHER HEALTHY AND PREPARED.

Bringing *new life* to *the Mountains*.

Giving birth is as old as mankind itself. Yet for each new baby born, for each set of parents, it remains a wonder unique to their experience. Our Women and Children's Center welcomes over 650 new arrivals a year to our mountain families. Each one as precious, each one as rewarding, each one as important as the next.

The Women and Children's Center includes a state-of-the-art obstetrics facility that is also comfortable, relaxing and accommodating. There are seven spacious and private labor, delivery, recovery and postpartum suites with a comforting décor and plenty of room for visiting family members.

Each room has a specially designed mother's bed, a glider rocking chair, a sofa bed for dad, a whirlpool tub, shower and of course, spectacular views of Vail's ski mountain.

For a mother-to-be requiring special care, the Women and Children's Center also includes four additional private maternity rooms; and for newborns in need of specialized care, we have a certified Level II Nursery.

Our physicians, nurses and technicians have the experience and the technology necessary to anticipate and handle problems should

they arise. Their experience allows them to guide new parents through the birthing process with confidence and to teach the essentials of caring for a new baby at home.

While families appreciate the comfort and convenience of our birthing suites, in the end, they will tell you that it is the caring and expertise of our physicians and nurses that makes the experience extraordinary.



LEVEL II NURSERY

Our Women and Children's Center has the only Level II Nursery staffed by neonatal nurse practitioners in the Central Rockies.

Most babies born prematurely will spend some time in a Level II Nursery for observation. Some may need monitoring for heart or respiratory problems, as well as IVs or special medications; others may require assistance breathing or maintaining their body temperature, or perhaps special nutritional care. Last year alone, we cared for 130 babies in our six-bed Level II Nursery.

Along with our neonatal nurse practitioners, our nursery is staffed by specially trained registered nurses, pediatric occupational and physical therapists, as well as pediatric nutritionists. Experienced pediatricians and family practice physicians direct all medical care.

We also maintain strong clinical relationships with Front Range tertiary hospitals, for babies that require more intensive care. Having our Level II Nursery allows babies who have been transferred to another hospital for intensive care to return to Vail Valley Medical Center sooner, keeping them close to their families until they are ready to go home.

Family-focused *Care* for your *extraordinary* family.



BECAUSE YOU WANT YOUR FAMILY TO BE ACTIVE AND HEALTHY: WE ARE COMMITTED TO PROVIDING THE MEDICAL SERVICES YOU NEED: CLOSE TO HOME.

Families in the Central Rockies are unique. They're active. They're healthy. They're vibrant. Our family health services are diverse and comprehensive, reflective of the men, women and children we serve.



CONVENIENT PHARMACIES LOCATED IN EDWARDS AND VAIL.

An important part of our mission is to make exceptional family-friendly health care conveniently accessible.

From our wellness seminars and community health fairs, to cutting-edge mammography and diagnostic services at the Sonnenalp Breast Diagnostic Imaging Center, to our OB/GYN physicians, pediatricians, family and internal medicine specialists, our specially trained pediatric occupational and physical therapists, all the way to our convenient home care services, we are committed to meeting the unique health care needs of the extraordinary families who live throughout the Central Rockies.

SONNENALP BREAST DIAGNOSTIC IMAGING CENTER

The Sonnenalp Breast Diagnostic Imaging Center provides the most up-to-date digital breast imaging technology available. With experienced medical staff and technicians, our center is designed to provide the highest level of professional care with comfort and privacy.

We have Radiologic Technologists specializing in mammography, experienced breast specialists that read over 4,000 mammograms a year in our state-of-the-art ACR and MQSA accredited facility.

- Full Field Digital Mammography both Diagnostic and Screening Exams
- Breast Ultrasound
- Ductograms
- Stereotactic Breast Biopsy
- Ultrasound Guided Breast Biopsy
- Cyst Aspirations
- Needle Localizations
- Breast Radiologist Consultations
- MRI (Breast Coil)
- Full Ultrasound Services



THE MOST UP-TO-DATE DIGITAL BREAST IMAGING TECHNOLOGY IS AVAILABLE AT THE SONNENALP BREAST DIAGNOSTIC IMAGING CENTER.

"WHAT I ENJOY THE MOST ABOUT WORKING AT THE SONNENALP BREAST DIAGNOSTIC CENTER IS THE OPPORTUNITY TO USE THE BEST TECHNOLOGY IN THE WORLD TO FIND BREAST CANCER AT ITS EARLIEST STAGE POSSIBLE."

JANICE UGALE, MD, CH.B., F.A.C.R.





Cancer is a powerful word. It strikes fear. It changes lives. It knows no social or economic boundaries. It is a word we all hope we will never hear in our doctor's office.

When fighting cancer, there are real advantages to being close to the places and people you love, and there are obvious advantages to having access to the best and brightest cancer specialists and the most advanced treatment technologies available.

Combining innovative cancer care with a convenient, serene mountain environment, our Shaw Regional Cancer Center has a strong reputation for excellence. And we've enhanced and extended our ability to fight cancer through a clinical and educational partnership with the University of Colorado Cancer Center—the region's only National Cancer Institute designated Comprehensive Cancer Center.

The Shaw Regional Cancer Center team is experienced in treating breast, head and neck, colon, lung, prostate and other less common forms of cancer with cutting-edge technologies. Through our partnership with the University of Colorado Cancer Center, our patients gain access to an additional level and depth of research, clinical trials and consultations—a level of care normally available only through the country's leading teaching and research hospitals.



CENTRALLY LOCATED IN EDWARDS, SHAW REGIONAL CANCER CENTER OFFERS A FULL COMPLEMENT OF SUPPORTING SERVICES AND FACILITIES.

We don't just treat cancer, we fight it. Shaw Regional Cancer Center

AMONG THE MANY TREATMENT INNOVATIONS AVAILABLE AT SHAW REGIONAL CANCER CENTER ARE BRACHYTHERAPY AND INTENSITY MODULATED RADIATION THERAPY—THE MOST ADVANCED FORMS OF RADIATION THERAPY AVAILABLE TODAY.

PAUL BUNN, MD
PROFESSOR OF MEDICINE
UNIVERSITY OF COLORADO
CANCER CENTER

PATRICIA HARDENBERGH, MD
MEDICAL DIRECTOR OF
RADIATION ONCOLOGY
SHAW REGIONAL CANCER CENTER

AT A GLANCE: SHAW REGIONAL CANCER CENTER

- Full-service Medical and Radiation Oncology services
- Specialized programs for treating cancers of the prostate and breast
- State-of-the-art breast imaging
- A multimedia Educational Resource Library for patients and health care providers
- Intensity Modulated Radiation Therapy (IMRT) supported by a full-time medical physicist. When appropriate, IMRT is used to treat cancer while maximizing the ability to spare surrounding healthy tissue
- GE Advantage CT-Scan Simulator for three-dimensional treatment planning
- Multidisciplinary approach to clinical treatments
- Complementary medicine and supportive cancer services
- Cancer counseling: individual, patient and family, as well as support groups
- Community outreach programs, cancer screenings and educational seminars
- Shaw Regional Cancer Center contributes to cancer treatment research, both regionally and nationally
- Treatment of all cancer sites
- Full-time physical therapy
- Clinical Oncology Pharmacist
- Cancer specific nutritional counseling

Setting a standard of excellence in clinical oncology, Shaw Regional Cancer Center combines the best physicians with the newest technology in a positive healing environment. We provide the latest cancer treatments while supporting the body, mind and spirit. With a multidimensional treatment approach, patients choose from a menu of complementary and support services such as exercise and physical therapy programs, nutritional support, weekly yoga classes, cancer counseling and support groups—all in the comfort and boundless beauty of the Vail Valley.



Shaw Outreach Team prepares to build Cancer Caring House. In 2003, the Shaw Outreach Team, a volunteer coalition whose mission is to support the patients of Shaw Regional Cancer Center, identified the need for illness sensitive accommodations for patients traveling to the center in Edwards, Colorado for treatment. The fact that over 60 percent of Shaw Regional Cancer Center

patients come from outside the immediate area, combined with the high cost of travel as well as the physical and emotional stress on cancer patients, prompted the Outreach Team to formulate a plan to build Cancer Caring House.

Visit www.cancercaringhouse.org for more information on how you can help.

Shaw Regional Cancer Center—treating the *whole person*.

WE BELIEVE THAT BEATING CANCER TAKES A MULTI-DISCIPLINED AND MULTI-FACETED APPROACH THAT COMBINES LEADING EDGE THERAPIES AND PROTOCOLS WITH "WHOLE PERSON" CARE AND A COMFORTING, SERENE ENVIRONMENT.





Beyond our primary mission of providing the best in health care services to our mountain communities, Vail Valley Medical Center is also a committed community partner.

With nearly 800 employees, we have grown to become one of the largest employers in the region. Our annual payroll exceeds \$40 million, the economic effect we have on the regional economy flows through our communities many times over. The majority

of our employees are middle-income professionals, a stabilizing factor in our resort-dominated economy.

As an independent not-for-profit hospital, we recognize our responsibility to provide meaningful community benefit. Along with our community health fairs, wellness lectures, free screenings and community sponsorships, we provide on average over \$9 million in pro bono services to the uninsured and underinsured.

We are also continuously investing in making your hospital the best place to receive care. This year alone we will reinvest nearly \$20 million in capital equipment and facilities.

One of the most significant investments we are making is in information management. We will invest nearly \$10 million on a completely new clinical information management system that will position Vail Valley Medical Center at the

forefront of hospitals across the nation. The biggest returns on this investment will be in patient safety and clinical decision making.

When the project is completed, each patient's digital medical record, complete with diagnostic images and laboratory results, will be instantly available anywhere within our system. In the future, this Web-based system will enable patients to access their test results and schedule appointments online.

A strong, *community-focused* health care partner.



Another exciting investment we are making is in a 64-Slice CT Scanner. This cutting-edge technology is so fast it can stop a heartbeat in motion. It will enable our physicians to noninvasively capture three-dimensional images of any organ in one second and scan the entire body in less than 10 seconds. This breakthrough technology represents the most sensitive test for coronary artery disease, allowing mountain residents to receive even more care locally.

IN ADDITION TO OUR COMMUNITY HEALTH FAIRS, WELLNESS LECTURES, FREE SCREENINGS AND COMMUNITY SPONSORSHIPS, WE PROVIDE ON AVERAGE OVER \$9 MILLION IN PRO BONO SERVICES TO THE UNINSURED AND UNDERINSURED.

VAIL VALLEY MEDICAL CENTER: 2006 FINANCIAL HEALTH

2005 Revenues:

Net Patient Service Revenue	\$111,372,341	94%
Other Operating Revenue	\$ 7,151,208	.6%
Total Revenues	\$118,523,549	100%

2005 Expenses:

Salaries and Benefits	\$ 40,695,234	39%
Supplies and Purchased Services	\$ 46,425,519	44%
Bad Debts	\$ 7,727,292	.7%
Depreciation and Amortization	\$ 6,429,528	.6%
Interest Expense	\$ 3,190,976	.3%
Total Expenses	\$104,468,549	100%

Approved Capital Projects:

FY 2005	\$ 16,089,463
FY 2006	\$ 12,982,040
Total	\$ 29,071,503

Since 1962, philanthropy has played a pivotal role in the evolution of Vail Valley Medical Center. Community generosity has enabled our mission and allowed us to provide a level of care and quality unparalleled in the Central Rockies. As a result, our entire community is a better place to live, work and visit.

The Vail Valley Medical Center Foundation is the focal point, providing crucial support to our mission. Shaw Regional Cancer Center and the Sonnenalp Breast Diagnostic Imaging Center are dramatic examples of how our donors have made a real difference in our community.

In another example, a dedicated group of volunteers, the Shaw Outreach Team, raised over \$4 million to build Cancer Caring House.

Adjacent to Shaw Regional Cancer Center and funded entirely with community donations, Cancer Caring House offers housing to our cancer patients and their families who travel from around the region for treatment.

Another community group, The Friends of Maxine Miller, made a significant contribution resulting in the creation of a beautifully furnished Inpatient Hospice Room for acute

The Women's Cancer Coalition supports cancer prevention, education and early detection programs. With Foundation support, they have also funded mammograms for uninsured women as well as educational resource materials for our Educational Resource Library at Shaw Regional Cancer Center, the only full-service medical library in the Central Rockies.

What moves you? An opportunity to *make a difference.*



and respite care, appropriately christened The Maxine Miller Room. The convenience and comfort of this new room has been greatly appreciated by hospice patients and their families during their difficult time of transition.

Through donations to the Foundation, we're also able to fund and implement a number of other important initiatives. Our Mountain Hospice programs provide in-home hospice care for Vail Valley residents.

The ThinkFirst program focuses on the prevention of traumatic brain and spinal cord injuries and has reached over 3,500 children and young adults in Eagle, Summit, Lake and Park counties.

WHAT MOVES YOU?

Extraordinary people can truly do extraordinary things. Whether large or small, every gift we receive translates into meaningful health care services benefiting the residents of the Central Rockies. And few giving opportunities have a broader reach or a more meaningful impact on our community than a gift to the Vail Valley Medical Center Foundation.

Some of the many programs, contributions and services made possible through the Vail Valley Medical Center Foundation donations:

- Shaw Regional Cancer Center
- Cancer Caring House at Shaw Regional Cancer Center will offer housing on a voluntary donation basis for cancer patients and their families
- Sonnenalp Breast Diagnostic Imaging Center
- The Maxine Miller Room, a beautifully furnished inpatient hospice room for respite and acute care
- Mountain Hospice programs providing in-home hospice care for Vail Valley residents
- ThinkFirst program for the prevention of traumatic brain and spinal cord injuries
- The Women's Cancer Coalition, supporting cancer prevention, education and early detection programs
- High Dose Radiation Brachytherapy equipment, advanced technology that can cut some patients' number of radiation treatments in half or more
- 64-Slice CT Scanner, to be installed summer of 2006

THANKS FOR HELPING OUR EXTRAORDINARY COMMUNITY IN SO MANY WAYS.



IN ADDITION TO GIVING OF THEIR PRECIOUS TIME, THE VOLUNTEER CORPS HAS CONSISTENTLY BEEN ONE OF THE HOSPITAL'S STRONGEST BENEFACTORS, RAISING OVER \$1 MILLION TO FUND NEW TECHNOLOGIES AND EQUIPMENT.



“The great use of life is to spend it for something that will outlast it.”

These words, penned by philosopher William James, speak to the life of Harold Shaw and his family, whose unparalleled generosity has significantly impacted and improved health care in the Vail Valley.

had already made donations to assist with the renovation of the dietary kitchen and to help build a patient care unit. The latter donation was made in memory of his son, Hal Shaw, Jr., who was killed in 1982 at the age of 38 in an auto accident.

Today, almost five years since its opening, Shaw Regional Cancer Center provides advanced radiation treatment for residents in a six-county area (Eagle, Summit, Lake, Routt, Pitkin and Garfield). The Cancer Center offers a multidisciplinary approach



The Shaw family: a history of *Giving and Caring.*

Originally from Dayton, Ohio, Harold and his family first visited Vail in the spring of 1966, staying in the Lodge at Vail. After their first visit, the Shaw family bought a condo in Vail and began visiting several times a year. Eventually, Harold bought ownership in the Lodge at Vail, running the Lodge with his partner Ross Davis and cementing his family’s connection to Vail.

An electrical engineer by education, Harold could fix anything. His daughter, Sally Veitch, said he quickly became the main repairman at the Lodge. She remembers her oldest son, Tay, following his grandpa around the Lodge with a toolbox. “He was an intelligent man in all realms,” said Sally of her father. “He listened to the opera, collected art, was well-traveled, handy, generous and a perfectionist—a very diverse individual.”

Though Harold eventually sold his share in the Lodge, he and his family remained involved in the Vail community. In 1984 Harold joined Vail Valley Medical Center’s board of directors and continued to serve on the board until his death in 2000. “He loved being on the board,” said Sally, “He would come out once a month from Dayton for board meetings. He very rarely missed one.”

By the time Harold joined Vail Valley Medical Center’s board, he and his wife, Mary Louise,

While no one knows for certain what drew Harold to health care philanthropy, one thing is clear—it was something he felt was needed. “My father was a very private person,” said Sally. “He was never outspoken about his giving, but giving to hospitals was always his thing.” Besides donations to Vail Valley Medical Center, Harold and Mary Louise have also made significant donations to the Miami Valley Hospital near their home in Dayton.

Perhaps Harold’s most notable gift to the Vail Valley and to health care however, has been his multi-million dollar gift for the construction of the Shaw Regional Cancer Center. “There was such an incredible need for it in this Valley,” said Sally. “We knew several people who were getting cancer, such a high number of people in the Valley, and they had to go to Denver to get treatment. My father wanted to provide a place where they could get care closer to home.

“Of any of his hospital philanthropy, the Cancer Center was probably his proudest achievement,” said Sally. Unfortunately, Harold did not get to see the Center to completion. He passed away in May 2000, only days before the groundbreaking ceremony for the Center.

to clinical treatments, has a multimedia educational oncology resource library for both patients and health care providers, a wellness program and community outreach programs, including cancer screenings and educational seminars.

“I think my father would be pleased at how well the Center turned out and how well it has been received in the Valley,” said Sally. “I think he would also be pleased with plans to build Cancer Caring House as well, to see how the Center continues to grow and improve and is not just staying stagnant.”

Cancer Caring House, a 12-room facility located adjacent to the Shaw Regional Cancer Center, will provide convenient and comfortable accommodations for cancer patients undergoing treatment. Patients staying in Cancer Caring House will come from surrounding communities outside the Vail Valley for what is usually a six- to eight-week treatment period. “Having beds is a real priority,” said Sally. “You can treat patients, but they also need a place to stay.”

While Harold is no longer alive, his memory has continued to live on through the generosity of his family. Through the

establishment of the Harold W. and Mary Louise Shaw Family Foundation, the Shaw family continues to give generously to Vail Valley Medical Center and has been a main supporter of recent plans to build the Cancer Caring House. “My mother has always been very supportive of my father’s giving, even now after his passing,” said Sally.

Sally is also supportive of her father’s philanthropy. “Obviously it has rubbed off,” she said. “I’ve been very impressed with what’s been accomplished so far and certainly want the family to stay involved with the medical care in the Valley. I’m tickled about the new Cancer Caring House.”

Today, the Shaw family— consisting of Mary Louise, Sally, her two sons Tay and Robert and their wives, plus a new grandchild— continues to gather often in Vail for skiing and family time, especially for Christmas, which has been a tradition in the family since Harold bought the family’s first condo in Vail.

And like the tradition of Christmas in Vail, the tradition of caring and generous giving perseveres among the Shaw family as they continue to provide ongoing support for health care services that improve and save lives in the Valley. Their generosity and sincere caring is a gift to the Vail Valley for which we are all immensely grateful.

Extraordinary *giving* enables extraordinary care .

Vail Valley Medical Center and the Vail Valley Medical Center Foundation are blessed with the generous, committed support of hundreds of businesses, foundations, families and individuals throughout the Vail Valley and beyond. It is only through their boundless generosity that we are able to deliver on our mission and provide the exceptional medical care that our friends, families, neighbors and visitors deserve. To them, we offer our heartfelt thanks.

November 1, 2004 through October 31, 2005

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November 1, 2004 through October 31, 2005

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Tracie and Travis Muesling	Suzy and Tony O'Rourke	Deborah and Joe Poole	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Kay and Craig Tuber	Rod and Beth Slifer	Adel and Homer Williams	Adel and Homer Williams	Magda Vossler
Mulberry Patch	Anita and Michael Ortiz	Carolyn and Steve Pope	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Jane Tully	Slifer Designs	Magda Vossler	Magda Vossler	Blondie and Tom Vucich
Laurie and Thomas Mullen	John Osterberg	Portofino Jewelry	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Linda and Stewart Turley	Slifer, Smith & Frampton	Blondie and Tom Vucich	Blondie and Tom Vucich	VVMC Volunteer Corps
Carol and Jerry Mullikin	Russlie Ostrick	Harriet and Robert Potts, Jr.	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Roberta Turner	Stewart Title of Eagle County	VVMC Volunteer Corps	VVMC Volunteer Corps	Janis Wackenhut
Dawn and Larry Mullin	Doris Ostronic	Jan Ann and Ralph Mulvihill	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Rosie and Bob Tutag	Terry Stimac	Janis Wackenhut	Janis Wackenhut	Wags & Whiskers
Dolphine Mulvihill	Jan Ann and Ralph Mulvihill	Happy and J.P. Power	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Two Elk Gallery	Eleanor and Bill Stolzer	Wags & Whiskers	Wags & Whiskers	Norm Waite, Jr. and Jackie Hurlbutt
Mum's To Be	Della and Fred Otto	Donna and James Pratt	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Carroll Tyler	Heidi and Barry Stompe	Norm Waite, Jr. and Jackie Hurlbutt	Norm Waite, Jr. and Jackie Hurlbutt	Linda and Phil Waldbaum
Lisa Muncy, MD and Michael Pietrzak, MD	Outback Steakhouse	Molly and Jay Precourt	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Stephanie and Wolfgang Uberbacher	Charles Stone	Linda and Phil Waldbaum	Linda and Phil Waldbaum	Ruth and Carl Walker
Nora and Joe Murbach	Mary Ellen and Robert Owens	Liz Propp	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Jan and Mark Ugale	Carol and Hans Storr	Ruth and Carl Walker	Ruth and Carl Walker	Kerry and Jim Wallace
Mustang Grill	Caroline Owens	The Providers, Inc.	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Darlene Ulicky	Shelley and Dale Stortz	Kerry and Jim Wallace	Kerry and Jim Wallace	Richard and Doris Beiting
Teresa and Michael Mutter	Oxford Hotel	Prudential Gore Range Properties, Inc.	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Kathleen Ulmer	Jeanne and Winsor Stough	Richard and Doris Beiting	Richard and Doris Beiting	Michael Beltracchi
Katherine and Arthur Myers	P. Furniture and Design	Becky Puhl	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	United Way of Eagle River Valley	Josh Stowell	Michael Beltracchi	Michael Beltracchi	Marc and Eileen Finkel
Janet and Kent Myers	Joel Pages	Helga and Warren Pulis	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Up the Creek	Christine Street	Marc and Eileen Finkel	Marc and Eileen Finkel	Jim and Cookie Flaum
The Trygve & Victoria Myhren Foundation	The Paint Bucket	Val Ropes	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Uptown Boutique	Rick Smith	Jim and Cookie Flaum	Jim and Cookie Flaum	Marilyn Fleischer
Lynn and Len Nacht	Painted Desert Nails	Sally and Byron Rose	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Board of Realtors Foundation	Patricia and Nick Strubi	Marilyn Fleischer	Marilyn Fleischer	Rob Ford and Debbie King Ford
Benita and Henry Nadler	Pure Life Skin Care	Rayma and Kent Rose	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Boot & Shoe	Bryna and Steven Stryker	Rob Ford and Debbie King Ford	Rob Ford and Debbie King Ford	Harry and Susan Frampton
Colleen and Walter Naftzger	Jackie Pyka	Peg and Chuck Rosenquist	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Breast Cancer Awareness Group	Debra and William Stuart	Harry and Susan Frampton	Harry and Susan Frampton	Reg and Sue Franciose
Leslie and Robert Nathan	Sandra and Donald Pyle	Gussie Ross	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Cascade Resort & Spa	The Summit Foundation	Reg and Sue Franciose	Reg and Sue Franciose	Stephen and Dawn Friedman
National Velvet Cleaners	Stephanie Palmer	Roubo's Family Foundation	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Conoco Service G.T.S., Inc.	Dan Sunday	Stephen and Dawn Friedman	Stephen and Dawn Friedman	Charles and Sharon Calderini
Nature's Providers	Sheri and Richard Panter	Phyllis and Rolly Rounds	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Dermatology	Kristen and John Paul Sunderland	Charles and Sharon Calderini	Charles and Sharon Calderini	Marc and Cynthia Levin
Jo Anne and Merl Needham	Tim Panza	Peggy Rowe	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Drain Service	Carla and Cecil Sutherland	Marc and Cynthia Levin	Marc and Cynthia Levin	Brian and Marci Levine
Neilman Marcus	Preston S.Parish Foundation	Amy Rowley	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Golden Peaks Women's Demonstration Team	Carolyn and Kobus Swanepoel	Brian and Marci Levine	Brian and Marci Levine	Robert Lieder
Jeanne Nelson	Sue and Dennis Parker	Roxy's	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Marriott Mountain Resort & Spa	Sue and Daniel Sweeney	Robert Lieder	Robert Lieder	Charles and Sandra Lloyd
R. A. "Chupa" Nelson	Ashley Patriacca	Thelma and Herbert Rubinstein	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail No. 1000	Carleen and John Sweet	Charles and Sandra Lloyd	Charles and Sandra Lloyd	Mike and Elaine Kelton
A. Nelson & Associates, Inc.	Patrick Sola Photography	Ruggs Benedict	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Orthopaedics & Sports Medicine, PC	Lisa and Tim Swift	Mike and Elaine Kelton	Mike and Elaine Kelton	Diana Knapp
Betsy and Dirk Nevin	Kate Pattee	Thea and Fred Rumford	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Charitable Fund	Jon Takahashi	Diana Knapp	Diana Knapp	Alan and Judy Kosloff
Trish Newbanks	Pazzo's	Beth and Peter Runyon	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Kathleen Talbot	Alan and Judy Kosloff	Alan and Judy Kosloff	Lacey's
National Velvet Cleaners	Peacenergy Spa	Alice Ruth and Ron Alvarez	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley OB GYN Associates	Jan and August Smirl	Lacey's	Lacey's	David and Tracey Thorson
Nature's Providers	Peacenergy Spa	Michelle and Todd Rymer	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Chris Smith	David and Tracey Thorson	David and Tracey Thorson	Oscar and Argie Tang
Jo Anne and Merl Needham	Peacenergy Spa	Rita Sacks	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Oscar and Argie Tang	Oscar and Argie Tang	William Thomas
Neilman Marcus	Peacenergy Spa	Wendy S. Sacks	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	William Thomas	William Thomas	David and Nancy Snyder
Jeanne Nelson	Peacenergy Spa	Philanthropic Fund	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	David and Nancy Snyder	David and Nancy Snyder	Douglas Tisdale, Esq.
R. A. "Chupa" Nelson	Peacenergy Spa	Safeway	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Douglas Tisdale, Esq.	Douglas Tisdale, Esq.	tomsheehan worldwide
A. Nelson & Associates, Inc.	Peacenergy Spa	Julie and Jerry Salaz	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	tomsheehan worldwide	tomsheehan worldwide	Mary and Chris Randall
Betsy and Dirk Nevin	Peacenergy Spa	Leigh and Don Salem	Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Mary and Chris Randall	Mary and Chris Randall	Red Sky Ladies Golf Team
Trish Newbanks	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Red Sky Ladies Golf Team	Red Sky Ladies Golf Team	Ann Reed
National Velvet Cleaners	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Ann Reed	Ann Reed	Martha Rehm and Cheryl Hobart
Nature's Providers	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Martha Rehm and Cheryl Hobart	Martha Rehm and Cheryl Hobart	Terry and Gail Ferry
Jo Anne and Merl Needham	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Terry and Gail Ferry	Terry and Gail Ferry	Leon and Judy Fetzer
Neilman Marcus	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Leon and Judy Fetzer	Leon and Judy Fetzer	Paul and Eileen Finkel
Jeanne Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Paul and Eileen Finkel	Paul and Eileen Finkel	Jim and Cookie Flaum
R. A. "Chupa" Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Jim and Cookie Flaum	Jim and Cookie Flaum	Marilyn Fleischer
A. Nelson & Associates, Inc.	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Marilyn Fleischer	Marilyn Fleischer	Rob Ford and Debbie King Ford
Betsy and Dirk Nevin	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Rob Ford and Debbie King Ford	Rob Ford and Debbie King Ford	Harry and Susan Frampton
Trish Newbanks	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Harry and Susan Frampton	Harry and Susan Frampton	Reg and Sue Franciose
National Velvet Cleaners	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Reg and Sue Franciose	Reg and Sue Franciose	Stephen and Dawn Friedman
Nature's Providers	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Stephen and Dawn Friedman	Stephen and Dawn Friedman	Charles and Sharon Calderini
Jo Anne and Merl Needham	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Charles and Sharon Calderini	Charles and Sharon Calderini	Marc and Cynthia Levin
Neilman Marcus	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Marc and Cynthia Levin	Marc and Cynthia Levin	Brian and Marci Levine
Jeanne Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Brian and Marci Levine	Brian and Marci Levine	Robert Lieder
R. A. "Chupa" Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Robert Lieder	Robert Lieder	Charles and Sandra Lloyd
A. Nelson & Associates, Inc.	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Charles and Sandra Lloyd	Charles and Sandra Lloyd	Mike and Elaine Kelton
Betsy and Dirk Nevin	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Mike and Elaine Kelton	Mike and Elaine Kelton	Diana Knapp
Trish Newbanks	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Diana Knapp	Diana Knapp	Alan and Judy Kosloff
National Velvet Cleaners	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Alan and Judy Kosloff	Alan and Judy Kosloff	Lacey's
Nature's Providers	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Lacey's	Lacey's	David and Tracey Thorson
Jo Anne and Merl Needham	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	David and Tracey Thorson	David and Tracey Thorson	Oscar and Argie Tang
Neilman Marcus	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Oscar and Argie Tang	Oscar and Argie Tang	William Thomas
Jeanne Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	William Thomas	William Thomas	David and Nancy Snyder
R. A. "Chupa" Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	David and Nancy Snyder	David and Nancy Snyder	Douglas Tisdale, Esq.
A. Nelson & Associates, Inc.	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Douglas Tisdale, Esq.	Douglas Tisdale, Esq.	tomsheehan worldwide
Betsy and Dirk Nevin	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	tomsheehan worldwide	tomsheehan worldwide	Mary and Chris Randall
Trish Newbanks	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Mary and Chris Randall	Mary and Chris Randall	Red Sky Ladies Golf Team
National Velvet Cleaners	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Red Sky Ladies Golf Team	Red Sky Ladies Golf Team	Ann Reed
Nature's Providers	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Ann Reed	Ann Reed	Martha Rehm and Cheryl Hobart
Jo Anne and Merl Needham	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Martha Rehm and Cheryl Hobart	Martha Rehm and Cheryl Hobart	Terry and Gail Ferry
Neilman Marcus	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Terry and Gail Ferry	Terry and Gail Ferry	Leon and Judy Fetzer
Jeanne Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Leon and Judy Fetzer	Leon and Judy Fetzer	Paul and Eileen Finkel
R. A. "Chupa" Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Paul and Eileen Finkel	Paul and Eileen Finkel	Jim and Cookie Flaum
A. Nelson & Associates, Inc.	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Jim and Cookie Flaum	Jim and Cookie Flaum	Marilyn Fleischer
Betsy and Dirk Nevin	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Marilyn Fleischer	Marilyn Fleischer	Rob Ford and Debbie King Ford
Trish Newbanks	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Rob Ford and Debbie King Ford	Rob Ford and Debbie King Ford	Harry and Susan Frampton
National Velvet Cleaners	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Harry and Susan Frampton	Harry and Susan Frampton	Reg and Sue Franciose
Nature's Providers	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Reg and Sue Franciose	Reg and Sue Franciose	Stephen and Dawn Friedman
Jo Anne and Merl Needham	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Stephen and Dawn Friedman	Stephen and Dawn Friedman	Charles and Sharon Calderini
Neilman Marcus	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Charles and Sharon Calderini	Charles and Sharon Calderini	Marc and Cynthia Levin
Jeanne Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Marc and Cynthia Levin	Marc and Cynthia Levin	Brian and Marci Levine
R. A. "Chupa" Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Brian and Marci Levine	Brian and Marci Levine	Robert Lieder
A. Nelson & Associates, Inc.	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Robert Lieder	Robert Lieder	Charles and Sandra Lloyd
Betsy and Dirk Nevin	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Charles and Sandra Lloyd	Charles and Sandra Lloyd	Mike and Elaine Kelton
Trish Newbanks	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Mike and Elaine Kelton	Mike and Elaine Kelton	Diana Knapp
National Velvet Cleaners	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Diana Knapp	Diana Knapp	Alan and Judy Kosloff
Nature's Providers	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Alan and Judy Kosloff	Alan and Judy Kosloff	Lacey's
Jo Anne and Merl Needham	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Lacey's	Lacey's	David and Tracey Thorson
Neilman Marcus	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	David and Tracey Thorson	David and Tracey Thorson	Oscar and Argie Tang
Jeanne Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Oscar and Argie Tang	Oscar and Argie Tang	William Thomas
R. A. "Chupa" Nelson	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	William Thomas	William Thomas	David and Nancy Snyder
A. Nelson & Associates, Inc.	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	David and Nancy Snyder	David and Nancy Snyder	Douglas Tisdale, Esq.
Betsy and Dirk Nevin	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Douglas Tisdale, Esq.	Douglas Tisdale, Esq.	tomsheehan worldwide
Trish Newbanks	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	tomsheehan worldwide	tomsheehan worldwide	Mary and Chris Randall
National Velvet Cleaners	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Mary and Chris Randall	Mary and Chris Randall	Red Sky Ladies Golf Team
Nature's Providers	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Red Sky Ladies Golf Team	Red Sky Ladies Golf Team	Ann Reed
Jo Anne and Merl Needham	Peacenergy Spa		Ritz-Carlton in Bachelor Gulch	Scott Schaefer	Vail Valley Foundation	Rick Smith	Ann Reed	Ann Reed	Martha Rehm and Cheryl Hobart
Neilman Marcus									